

**Dr. Linda Dunlap**  
[dunlapl@queens.edu](mailto:dunlapl@queens.edu)

---

**Associate Professor of Education and Director  
Master of Arts in Educational Leadership Program  
Wayland H. Cato Jr., School of Education  
Queens University of Charlotte  
Charlotte, North Carolina  
Office: Jernigan 203-A  
Phone: 704-337-2429  
Email: [dunlapl@queens.edu](mailto:dunlapl@queens.edu)**

**423 Dumbarton Street  
Concord, North Carolina 28027  
Telephone: (H) 704-793-1889  
Cell: 704-575-5584**

---

**Academic Degrees**

Ed.D.	West Virginia University Morgantown, WV May, 1998	Major area: Educational Leadership Studies  Minor area: Curriculum and Instruction  Dissertation title: "A Study of the Impact of Mentoring on West Virginia Public School Teachers"
M.A.	West Virginia University Morgantown, WV August, 1990	Education Administration (principalship)
B.A.	Glenville State College December, 1984 (Cum Laude)	Elementary Education: 1-6 Language Arts 4-8

**Awarded tenure by Queens University of Charlotte – spring 2014**

**Certifications**

**North Carolina**

Principal (K-12)  
Elementary Education (K-6)  
Middle School Language Arts (6-9)  
Exceptional Children's Program Administrator (K-12)

**West Virginia**

Elementary Education (1-6)  
Language Arts (4-8)  
Principal (K-12)  
Specializations:  
El/Mid/Jr.Hi Princ.  
Superintendent K-12  
Supv. Gen. Instruction K-12  
Voc Admin MJR 5 - Adult

**February 2014: Awarded tenure by Queens University of Charlotte**

**Present Position**

**8/16/2010 – Present** Associate Professor of Education  
Wayland H. Cato, Jr., School of Education  
Queens University of Charlotte  
Program Director, Master of Arts in Educational Leadership  
*Director of NC Teaching Fellows (2012-2013)*

Wrote the newly-revisioned Master of Arts in Educational Leadership approved by the North Carolina Department of Public Instruction in 2010.

**Recent Graduate/Undergraduate Courses**

**Fall, spring 2010**

**Graduate courses**

- Curriculum Leadership
- School Administration Internship

**Undergraduate courses**

- Educational Research and Evaluation
- Introduction to American Education

**Summer 2011**

- Building Community with All Stakeholders
- Leading Effective Resource Management
- School Administration Internship

**Fall 2011**

- Education Law and Ethics
- Improving Instruction Using Data
- Professional Learning Communities

**Undergraduate course**

- BUSN 345 Leadership (a course for Teaching Fellows and Business majors: team taught with a professor from the McColl School of Business)

**Spring, 2012**

- Human Resource Management
- Leading Change
- Supervision to Improve Instruction

**Summer 2012**

Taught Leadership and Supervision to Improve Instruction in the School Executive Leadership Academy (SELA – a K-12 Principal licensure program)

**Fall 2012****Undergraduate courses**

- Foundations of Education
- Internship (Supervised 5 student teachers)
- Teaching Fellows
- Critical Issues

**Graduate course**

- Math/Science Methods in Elementary Education

**Spring 2013****Undergraduate courses**

- Director, North Carolina Teaching Fellows
- Educational Psychology
- Foundations of Education

**Re-visited the Master of Arts in Educational Leadership and made substantive changes to reduce redundancy and improve program efficiency.**

**Began working with a third party vendor to develop courses to take the Master of Arts in Educational Leadership completely online.**

**Fall 2013 - 2014**

- Took Master of Arts in Educational Leadership completely online. Continued to develop courses for that program as well as teach in the program.
- Participated in a Virtual Open House to assist in student recruitment.
- Interviewed and hired two adjunct professors to assist with the teaching responsibilities in the Master of Arts in Educational Leadership.

### **Spring 2015**

- Continue to teach courses in the Master of Arts in Education Leadership.

### **Spring 2015**

- Cultural Arts and Movement in Elementary Education (on-ground, undergraduate course)
- Adjunct Professor for Gardner-Webb University – teach online course in curriculum and instruction graduate program.

### **Summer 2015**

- Four graduate courses in educational leadership

### **Fall 2015**

- Taught three classes in educational leadership

## **Work History**

8/21/08 – 8/10	Director, Teacher Education Initiatives Central Piedmont Community College
5/02/05 – 8/15/08	Site Coordinator Cabarrus Regional Alternative Licensing Center (RALC) Regional office of the Department of Public Instruction in Raleigh Worked with lateral entry teachers seeking licensure
6/02 – 5/05	Associate Professor School of Education, Pfeiffer University Became Head of the School of Education, Aug. 2004
7/01-5/02	Principal, Martin Elementary School, Parkersburg, WV (Wood County) Title II School - 350 students, 55 member staff
8/00-6/01	Associate Professor, Interim Chair, Division of Education, Glenville State College
8/97-6/00	Assistant Professor, Department of Education, West Virginia University at Parkersburg (Received tenure, spring 2000)
8/94-6/97	Instructor, Department of Education, West Virginia University at Parkersburg

## **Previous Public School Positions**

8/89-6/94	Teacher, Emerson Elementary School, Grade 6 and Music, Parkersburg, WV
8/88/6/89	Teacher, Neale Elementary School, Grade 5 (Math, Science), Parkersburg, WV

8/87-6/88                      Teacher, Greenmont Elementary School, Grade 6 and Music, Parkersburg, WV

8/85-6/87                      Teacher, McKinley Elementary School, Grade 6 and Music, Parkersburg, WV

### **University Teaching Experience**

#### **Undergraduate Courses**

##### West Virginia University, Parkersburg

Fall, 1994

- Introduction to Teacher Education (2 sections)
- Supervised 5 student teachers in Wood County
- Seminar for student teachers

Spring, 1995

- Introduction to Teacher Education (2 sections)
- Supervised 6 student teachers in Wood County
- Seminar for student teachers

Fall, 1995

- Introduction to Teacher Education (2 sections)
- Supervised 6 student teachers in Wood County
- Seminar for student teachers

Spring, 1996

- Introduction to Teacher Education (2 sections)
- Language Arts for Teachers
- Supervised 6 student teachers in Wood County
- Seminar for student teachers

Fall, 1996

- Introduction to Teacher Education
- Language Arts for Teachers
- Supervised 6 student teachers in Wood County
- Seminar for student teachers

Spring, 1997

- Introduction to Teacher Education (2 sections)
- Language Arts for Teachers
- Supervised 5 student teachers in Wood County
- Seminar for student teachers

Fall, 1997

- Introduction to Teacher Education (3 sections)
- Language Arts for Teachers
- Supervised 3 student teachers in Wood County
- Seminar for student teachers

Spring, 1998

- Introduction to Teacher Education (2 sections)
- Language Arts for Teachers
- Supervised 4 student teachers in Wood County
- Seminar for student teachers

Fall, 1998

- Introduction to Teacher Education (3 sections)
- Language Arts for Teachers
- Supervised 4 student teachers in Wood County
- Seminar for student teachers

Spring, 1999

- Introduction to Teacher Education (3 sections)
- Language Arts for Teachers
- Supervised 4 student teachers in Wood County
- Seminar for student teachers

Summer, 1999

- Language Arts for Teachers

Fall, 1999

- Introduction to Teacher Education
- Language Arts for Teachers
- Strategies for Teaching Reading
- Supervised 4 student teachers
- Seminar for student teachers

Spring, 2000

- Introduction to Teacher Education
- Language Arts for Teachers
- Early Childhood & Middle School Curriculum
- Supervised 5 student teachers
- Seminar for student teachers

Summer, 2000

- Language Arts for Teachers

**Granted tenure by West Virginia University-Parkersburg spring of 2000.**

## **Glenville State College**

Fall 2001

- Educational Psychology (2 sections)
- Reading for Teachers

Spring 2001

- Reading for Teachers

## **Pfeiffer University**

Fall, 2002

- Foundations of Education

Spring, 2003

- Foundations of Education
- Educational Psychology

Summer, 2003

- Classroom Behavior Management
- Foundations of Education

Fall, 2003

- Music Methods for Elementary Teachers
- Community Tutoring

Fall, 2004

- Music Methods for Elementary Teachers

Spring, 2004

- Foundations of Education

Fall, 2004

- Reading Methods in the Elementary School

## **Graduate Courses**

### **Pfeiffer University**

Fall, 2003

- Advanced Educational Psychology

Spring, 2003

- Advanced Curriculum/Instruction (2 sections)
- Research and Practice in Language Arts

Fall, 2004

- Advanced Educational Psychology

Spring, 2004

- Advanced Curriculum and Instruction (2 sections)
- Research and Practice in Language Arts

Summer, 2004

- Assessing the Instructional Program (2 sections)
- Advanced Educational Psychology

Fall, 2004

- Assessing the Instructional Program

Spring, 2005

- Servant Leadership Seminar
- Servant Leadership Internship
- Thesis Project

Summer 2005; fall 2006

- Assessing the Instructional Program (adjunct)

Spring 2008

- Assessing the Instructional Program (adjunct)

**Montreat College (Charlotte Campus), January 2007 - Spring 2011 (adjunct)**

**Graduate Courses**

- Contemporary Issues Involving Diversity in the Classroom
- Research Methods
- Effective Instructional Methods
- Research Methods
- Student Motivation and Behavior
- Legal Issues Involving Stakeholders in Education
- Issues, Trends, and Practices in Reading
- Capstone Project

**Central Piedmont Community College**

- Classroom Management and Instruction (online for lateral entry teachers)



## Other Professional Opportunities

### SAM (School Administration Manager) Project (2012)

Served as a Time Change Coach with the SAM Project (through the Wallace Foundation) to help better understand how principals use their time and to develop strategies to help principals increase time spent on improving teaching and learning. The goal of this project is to shift the role of the principal to focus less on management duties and more on teaching practice, student learning and school improvement in Charlotte Mecklenburg Schools.

### Akron University

Fall, 2011

- Supervised a student teacher who taught in Huntersville and Charlotte, NC.

### Capella University

Fall 2009 – fall 2011

- Served on the doctoral committee for a former student, who successfully defended his dissertation in August, 2011.

### Gardner-Webb University 2012 – 2014 (Adjunct)

- Taught courses in the Master of Arts in Elementary Education Program

### Gardner-Webb University – spring 2015 (Adjunct)

- Teaching an online class in Curriculum and Instruction graduate program
- Currently serve on the doctoral committee for a former student.

## Professional Development for Public and Private Schools

- Charlotte Mecklenburg Schools Leadership Academy *Teacher Leadership* (Fall 2011-Spring 2012)
- Charlotte Preparatory School: *Curriculum Assessment K-4* (Spring and Fall 2010)
- Huntingtowne Farms Elementary School (CMS): *Differentiation* (Spring 2010)
- Charlotte Preparatory School: *Critical Thinking with Bloom's Taxonomy* (Fall, 2007)
- Charlotte Preparatory School: *Wrote Licensure Renewal Plan* (Fall 2008)
- Charlotte Mecklenburg Schools: *Coaching in the Content Areas* (2004)
- Charlotte Mecklenburg Schools: *Leadership Strategies for Academic Specialists* (2004)
- Center for Professional Development, Ohio University: *Summer Intervention Reading Institute*, Lancaster County Schools (Ohio). *Strategies in Reading and Writing* (2001)
- Center for Professional Development, Ohio University: *Summer Intervention Reading Institute*, Marietta City Schools (Ohio). *Strategies in Reading and Writing* (2001)
- Summer Reading Academy, Doddridge/Ritchie County Schools. *Strategies in Reading and Writing* (2001)

- Center for Professional Development, Ohio University: Southeast Ohio Title 1 Reading Teachers (2000)
- Center for Professional Development: Reading and Language Arts strategies (2000)
- Reading Intervention Summer Institute with Athens/Meigs County Ohio Teachers (2000)
- Workshop: Lewis County (WV) teachers: Classroom Management Skills (2000)
- Center for Professional Development, Ohio University: Workshop for public school teachers of Warren District, (Washington County, Ohio) in Reading and Writing for Middle School Students (1999 and 2000)
- In-service Training for Jackson County school bus drivers concerning Safe Schools Legislation (1996)
- Workshop with Kanawha Elementary School to provide training for individualized math (1999)

### **Additional Teaching Experience**

West Virginia University, Business and Industry Division

- *Teaching and Learning Strategies: A course taught for supervisors at Century Aluminum Corporation in Ravenswood, WV*

### **Institutional Committees**

#### **Queens University of Charlotte**

- Wellness Committee
- Assessment Council
- Faculty Personnel Committee – 2 years
- Honor Council – 2 years
- Teacher Education Committee
- Faculty Council

#### **West Virginia University at Parkersburg**

- Member, EPPAC (Education Personnel Preparation Advisory Committee)
- Faculty Senate Secretary
- Faculty Senate Vice-Chair
- Faculty Senate Chair
- Educational Technology Task Force
- Faculty Senate Representative to WVU, Morganton, WV
- University Planning Council
- Chair, Outcomes Assessment Committee
- Faculty Representative to Board of Visitors
- Elected to WVU-P Board of Advisors
- WVU-P Committee for Evaluation Policy Implementation
- Coordinator of WV: IMPACT on WVU-P Campus (Implementing Model Practices to Assure Competent Teachers—a collaborative project between public schools and higher education)

### **Glenville State College**

- Academic Leadership Team

### **Pfeiffer University**

- Graduate Council
- Chair, Teacher Education Board
- Graystone Charter School Advisory Board
- Academic Leadership Council

### **Statewide Committees**

#### **North Carolina**

### **Past Member, State Evaluation Committee on Teacher Education**

- Appointed by the NC State Board of Education to review funding and compliance of IHEs with SBE rules for the approval of teacher education programs; makes recommendations to the SBE.

### **Smart Start Board of Directors, Mecklenburg County**

- Appointed by the college president to serve on this board while at Central Piedmont Community College

### **West Virginia**

### **West Virginia University at Parkersburg**

- Higher Education Assessment Council
- WVU- Parkersburg/Morgantown Committee (Region wide)

### **Pfeiffer University**

- North Carolina Independent Colleges and Universities

### **Current Professional and Academic Association Memberships**

- Association for Supervision and Curriculum Development (ASCD)
- North Carolina Professors of Educational Leadership
- North Carolina Association of Principals and Assistant Principals' Association/North Carolina Association of School Administrators

### **Honors**

- Faculty Member of the Year 1996
- Who's Who Among American Teachers 1997

## **Research**

- GEMS (Girls' Enrichment Through Mentoring and Shadowing) Research initiative in conjunction with Wood County Schools and Altrusa, International (2000) Researched the impact on teen pregnancy in Wood County when junior high-aged girls were provided educational opportunities afforded through mentoring and shadowing business leaders in Altrusa. Designed and administered surveys to GEMS participants, analyzed the data, and presented the results at a meeting of the sponsors.

## **Professional Development**

- 2014 School Law Symposium (sponsored by the NC Association of School Administrators, Charlotte, NC (October 2014)
- Joint meeting of the American Association of Colleges of Teacher Education with North Carolina Association of Colleges of Teacher Education to establish an influential voice for teacher education in North Carolina (Sept. 2014)
- Law Symposium
- "Summer Instructional Symposium" (The News Hanover Executive Center, Wilmington, N.C. (July 2014)
- "An Imagining Conversation about the 21<sup>st</sup> Century K-12 to College Experience in North Carolina" (April 2013) sponsored by NC State University on the campus of Pfeiffer University.
- "Preparing Pre-Service Teachers for Common Core Standards" (June 2013) Held in connection with the North Carolina Teaching Fellows; Directors Meeting. (Sponsored by the Centers for Quality Teaching and Learning).
- Joint Meeting of the North Carolina Teaching Fellows Commission, Campus Directors and State Staff (May 2013)
- "Teacher and Leader Education: Past, Present, Future" (March 2011) A presentation for North Carolina Professors of Educational Leadership by the Department of Public Instruction in Raleigh, North Carolina.
- Law Institute for Teachers (LIFT) sponsored by the Education Law Section of the North Carolina Bar Association (Aug. 2011).

### Additional Professional Activities

- (Spring 2011) Served on the doctoral committee for former student whose dissertation was titled: “Evaluating the Effectiveness of Homogeneous Groupings vs. Heterogeneous Groupings in K-12 Public School Setting: Does the Gender Grouping Classroom Have An Effect on Student Achievement on the North Carolina End-of-Grade Examination?”
- Wood County High Schools That Work Technical Assistance Team
- Facilitator for National Board for Professional Teaching Standards (Wood County Schools Candidates)
- (2000) NCATE folio review: University of Virginia at Charlottesville, Sept., 2000 (assisted faculty members in preparing for NCATE visit)
- (2000) Worked with candidates preparing for National Board Certification in Parkersburg, WV.

### Presentations

(Fall, 2015) Proposal accepted to present at the Online Learning International Consortium in Orlando, Florida.

(Fall, 2013) *From Classroom Space to the World Stage: Teacher Leadership from a Values-Based Perspective*. NC – ACTE Fall Forum

(July 2013) *From On-Ground to Online: Preparing Principals for Twenty-First Century Schools*” Fifth International Conference on Education and New Learning Technologies, Barcelona, Spain. (Virtual Presentation)

(March 2001) *Partnerships that Span the Community: A Collaborative Effort to Promote Student Learning and Career Choices* presented to the American Association of Colleges for Teacher Education (Dallas, Texas).

(May 2000) *Developing a Language Arts Curriculum for the 2000's* presented to English Teachers' Conference sponsored by West Virginia University, Parkersburg, WV.

(April, 2000) *Girls' Enrichment through Mentoring and Shadowing* presented to West Virginia Department of Education Annual Professional Development Conference for Nontraditional Education Coordinators, Work-Based Learning Coordinators, Title IX Coordinators and Teen Parent Coordinators, Charleston, WV.